

Please Give Us Your Opinions and Ideas

Thank you for reading Fuji Heavy Industries' 2008 Social & Environmental Report.

This report explains the measures for social actions and environmental conservation implemented in FY2007 focusing primarily on FHI.

We will continue to publish the report annually. We believe that your opinions and ideas will help make the reports more complete.

Please take a moment to fill in the questionnaire on the reverse side and fax or mail it to us at the number and address shown.

Thank you for your cooperation.

Reports on the results of the questionnaire for our 2007 Environmental & Social Report

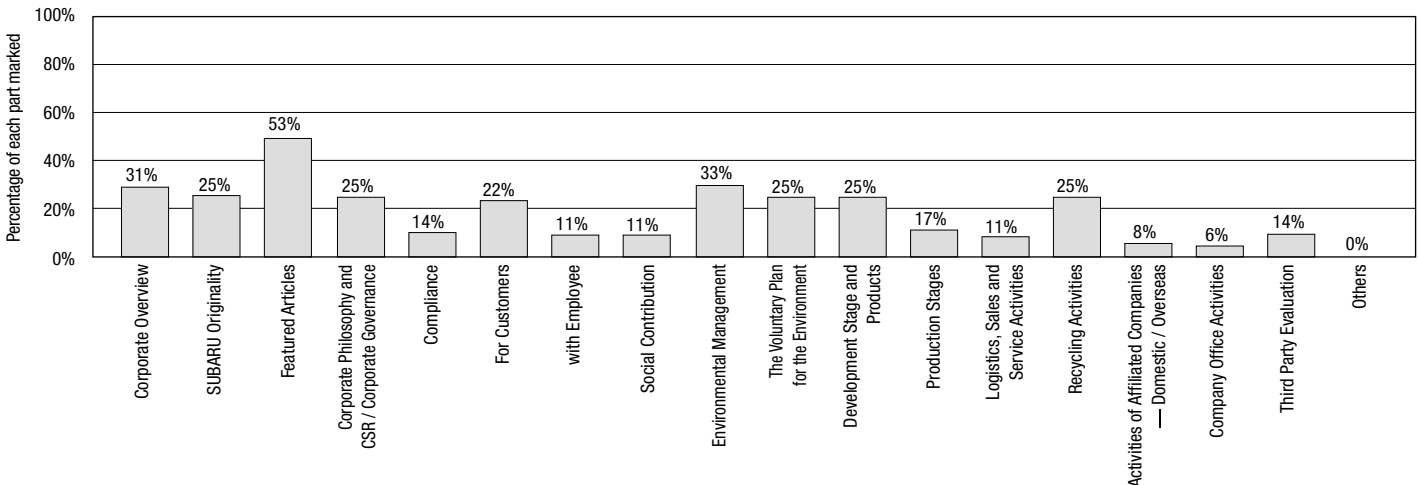
Our sincere thanks to the many individuals that completed last year's questionnaire (published in July 2007). These are the results.

1. About the 2007 Environmental & Social Report

(1) Were the contents of this report sufficient and appropriate for an environmental report?



(2) What parts impressed you most? (Mark all that apply.)



2. Comments for improvement of and/or addition to the contents of the Report

- As pointed out by the third-party expert, group-wide approaches and global perspectives are not sufficient.
- More feature articles are desirable.
- Articles on CSR should be more substantial, particularly on compliance, product safety and customer support. Also topics on risk management need be reported.
- Elaborate approaches to CSR and the environment and their future trend or direction.
- Approaches to environment-related issues need be more detailed and contribution to the environment preservation needs be more exploited.
- I want to know more about activities overseas.
- Use more photos and graphs to facilitate understanding and cut pages by half.
- Cutting pages and focusing on targeted readers will lead to saving sheets of paper or resources.

3. Comments on the Social & Environmental Report and our environmental activities

- Corporate scandals happening one after another, the first step of "Customers Come First" stems from sincere customer support (mainly by dealers' personnel), reducing all kinds of risk and group-wide disclosure of legally-related information. Open and aboveboard disclosure of activities is requested.
- I felt that more can be done as a manufacturer of eco-friendly products. I will give credit to the zero emissions or no discharge of wastes for landfills. How about creating biotopes?
- Please arrange plant tours for children including elementary school pupils, who are the riches of the future.
- Approaches to the environment should also be appealed in commercials. The image of a car I want to drive is affected by the approaches of its manufacturer. I wish SUBARU could keep making me feel like enjoying its cars in years to come.
- Use this Report as a textbook for employee's education.

We have reflected the readers' valued opinions as much as possible in this report.

We again solicit your opinions and guidance in order to promote improvement of our Social and Environmental Report continuously.

2008 Social & Environmental Report QUESTIONNAIRE FORM

Please fax or mail the form to the number or address below after filling it in.
We will report the result of this questionnaire in the next our FY2009 Social & Environmental Report.

Q1. How did you learn about the 2008 Social & Environmental Report? (Mark one that applies)

- (1) Newspaper article (2) Magazine article (3) FHI Web site (4) Other Web site (5) FHI employee
(6) FHI business partner or supplier (7) Subaru dealers (8) Friend, or acquaintance
(9) Other (please specify: _____)

Q2. Were the contents of this report sufficient and appropriate for an environmental report? (Mark one that applies)

- (1) Definitely (2) Very much (3) Fair (4) Not very much (5) Not at all

Please state your reasons.

Reasons: _____

Q3. What do you think of FHI's activities?

[Social aspect] (Mark one that applies)

- (1) Definitely sufficient (2) Sufficient (3) Acceptable (4) Not sufficient (5) Definitely not sufficient

[Environmental aspect] (Mark one that applies)

- (1) Definitely sufficient (2) Sufficient (3) Acceptable (4) Not sufficient (5) Definitely not sufficient

Please state your reasons.

Reasons: [Social aspect] _____

[Environmental aspect] _____

Q4. What parts impressed you most? (Please mark all that apply.)

- (1) Corporate Overview (2) Top Message (3) Business Overview
(4) Feature Articles (CSR Purchasing, Perspectives of "Customer-First" Promotion Department, CS Frontline, the NEW FORESTER, Approaches to Prevention of Global Warming)
(5) Message from the Chairman of the CSR and Environmental Committee (6) Overview of Approaches to CSR (7) Corporate Governance
(8) Compliance (9) Everything We Do Is for Our Customers (10) Together with Shareholders (11) Social Involvement
(12) With Employee (13) Environmental Management (14) The FHI Environmental Conservation Program (FY2007 through FY2011)
(15) Green Products (16) Clean Plants (17) Green Logistics (18) Automobile Recycling (19) Green Sales and Services
(20) Independent Evaluation
(21) Other (_____)

Q5. Please indicate which topics you would like more detailed information.

Q6. What is your opinion of FHI's environmental activities based on this report?

Q7. What is your relationship with FHI? (Mark one that applies)

- (1) Customer (2) Neighboring resident of FHI business sites (3) Engaged in government administration (4) FHI shareholder
(5) News media-related (6) Related to an environmental NGO or NPO (7) Finance- or investment-related (8) Business partner/supplier
(9) Employee or family member of employee
(10) Other (please specify: _____)

Q8. Could you tell us your gender and age?

Male / Female _____ years old

Thank you for your cooperation. If you agree with the use of personal information, please provide some information about yourself (optional).

Name _____

Occupation _____

Address _____

Telephone _____

In case we might contact you to receive your opinion in more detail, do you accept it? (1) Yes (2) No

The use of personal information: Your personal information will not be used for other purposes other than improving the contents of the Social and Environmental Report. Furthermore, we will not disclose that information to any third party without due cause.

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